



LOCKWOOD
ADVISORY

Nicole Lockwood

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BILLED TO

GHD Pty Ltd · ABN 39 008 488 373
Attn: David Seaton · Western Trade Coast Lead
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Level 10, 999 Hay Street, Perth WA 6000

INVOICE DETAILS

INV-0221
Date: 2 June 2026
Period: 1 May – 31 May 2026
Terms: 42 calendar days (per agreement)

Engagement Scope: Subconsultancy services under Q1210 Vendor Agreement — strategic advisory across Western Trade Coast (including adjacent and related initiatives such as Future of Fremantle), Indigenous Estate and Abandoned Mine opportunities, and Sustainability-aligned, place-based initiatives.

ORGANISATION	DESCRIPTION	EXCL. GST	INCL. GST
GHD	Strategic advisory services — May 2026 · Direct client engagement & meetings: 9.75 hours · Preparation & solutioning: 6.25 hours · 16.00 hours @ \$500.00/hr (rate-reimbursable per Q1210 Agreement) · Monthly activity summary attached overleaf	\$8,000.00	\$8,800.00

Subtotal	\$8,000.00
GST (10%)	\$800.00
TOTAL (incl. GST)	\$8,800.00

PAYMENT DETAILS
Account Name: N and N Lockwood
BSB: 086061 Account #: 816239874
Institution: National Australia Bank

PREPARED FOR

GHD

Strategic advisory · Major projects

SUMMARY DETAILS

May 2026

Period: 1 May – 31 May 2026

Issued: 02 June 2026

Reference: Accompanies INV-0221

This summary accompanies the May 2026 retainer invoice. Activities are presented in two sections: direct client engagement (meetings and dated activities) and preparation work (analysis, drafting, and solutioning that supported the month's outputs).

DIRECT ACTIVITIES & MEETINGS

DATE	ACTIVITY	HOURS
30 Apr	Kick-off meeting	0.50
5 May	Document review	0.50
6 May	Discussion with David	0.75
12 May	Preparation of dot points for slides	0.25
13 May	Workshop facilitation	5.00
20 May	Debrief with David + follow-up email	0.25
25 May	Preliminary review of documents	0.25
26 May	Strategy discussion with David	0.50
27 May	Review document and frame questions	1.00
29 May	Follow-up discussion with David	0.50
30 May	Follow-up with David Harrison	0.25
	Subtotal · direct activities	9.75

PREPARATION & SOLUTIONING

PERIOD	ACTIVITY	HOURS
May	Workshop preparation · slides and speaking notes	2.50
May	GHD Workshop Summary Report · preparation and drafting	1.25
May	Strategy and solutioning planning · approach development across the month	2.50
	Subtotal · preparation and solutioning	6.25

SUMMARY

Indicative monthly retainer 16.00

Total hours logged this month 16.00

STATUS

WITHIN SCOPE